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Three More New Endowed Chairs at the Law School

Earle Hepburn Professor of Law

Dr. Howard F. Chang is the new Earle Hepburn Professor of Law. He joined Penn Law in 1999 after teaching for seven years at the University of Southern California Law School. Dr. Chang was a law clerk to the Hon. Ruth Bader Ginsburg on the U.S. Court of Appeals for the D.C. Circuit. He received his A.B. and J.D. degrees from Harvard University, his M.P.A. degree in economics and public policy from Princeton University, and his S.M. and Ph.D. degrees in economics from the Massachusetts Institute of Technology. He has taught as a visiting professor at Georgetown University, Stanford University, Harvard University, New York University and the University of Michigan.

Dr. Chang has published his work in both law and economics journals, including *The Yale Law Journal*, the *University of Pennsylvania Law Review*, the *Southern California Law Review*, *The Georgetown Law Journal*, the *Journal of Political Economy*, *The RAND Journal of Economics*, the *Journal of Law, Economics, and Organization*, *The Journal of Legal Studies* and the *International Review of Law and Economics*. His research has applied economic theory to a wide variety of legal questions, including issues in immigration policy, international trade law, environmental policy and intellectual property. He teaches courses in immigration law, international trade regulation and international environmental law. He serves on the Board of Directors of the American Law and Economics Association.

Edward B. Shils Professor of Law

Dr. Cary Coglianese joined Penn Law this summer as the Edward B. Shils Professor of Law and professor of political science, coming from Harvard where he had been on the faculty of the John F. Kennedy School of Government as well as an affiliated scholar at the Harvard Law School. He also served as the director of the Kennedy School's Politics Research Group and the faculty chair of a university-wide Regulatory Policy Program. Dr. Coglianese received his J.D., M.P.P. and Ph.D. in political science from the University of Michigan, and has served as a visiting professor of law at both Stanford University and Vanderbilt University.

His research focuses on the empirical evaluation of alternative regulatory strategies and the role of disputing and negotiation in regulatory policy making. Dr. Coglianese is the director of the new Penn Program on Regulation, which builds on Penn Law's leadership in the study and teaching of regulation and administrative law and



Howard Chang



Cary Coglianese



Jacques deLisle

seeks to facilitate faculty collaboration throughout the University.

Dr. Coglianese is the founder and co-chair of the Law & Society Association's international collaborative research network on regulatory governance, a vice chair of the E-Rulemaking Committee of the American Bar Association's section on Administrative Law and Regulatory Practice and a vice chair of the Innovation, Management Systems, and Trading Committee of the American Bar Association's section on Environment, Energy, and Resources. He is also co-editor of a new peer-reviewed journal, *Regulation & Governance*.

Stephen Cozen Professor of Law

Jacques deLisle is the new Stephen Cozen Professor of Law. He joined Penn Law in 1994 after working as an attorney/advisor to the Office of Legal Counsel, U.S. Department of Justice and as a law clerk to Chief Judge Stephen G. Breyer, U.S. Court of Appeals for the First Circuit. He earned his A.B. from Princeton and J.D. from Harvard, where he also was a graduate student in political science.

As an expert in contemporary Chinese law and politics, Professor deLisle's research focuses on the law and politics of the People's Republic of China (P.R.C.), China's approach to international law, Taiwan's international status, legal change and economic reform in China, Hong Kong's transition to and political-legal development under Chinese rule, and public international law. His writings on these subjects appear in a variety of fora, including international relations journals, edited volumes of multidisciplinary scholarship, and Asian studies journals, as well as law reviews. His op-eds and commentaries on law, politics and foreign policy regularly appear in newspapers and foreign policy and Asian affairs media.

Professor deLisle is director of the Asia Program at the Foreign Policy Research Institute, a member of the faculty of the Center for East Asia Studies at Penn and a member of the National Committee on U.S.-China Relations. He has served frequently as an expert witness on issues of P.R.C. law and government policies.

Global Forum: Wangari Maathai

On Monday, October 16, the Provost's Global Forum and the Penn Institute for Urban Research will present Dr. Wangari Maathai, recipient of the 2004 Nobel Peace Prize and founder of the Green Belt Movement. President Amy Gutmann will present the University of Pennsylvania Medal for Distinguished Achievement to Dr. Maathai before her keynote speech.



Wangari Maathai

Dr. Maathai received the Nobel for her contribution to sustainable development, democracy and peace, stemming from her work on community empowerment and environmental conservation. Dr. Maathai's Green Belt Movement has helped Kenyan women plant more than 30 million trees in an effort to reclaim farmland and combat deforestation. She is the first African woman to receive a Nobel and one of only 33 women worldwide to receive a Nobel since 1901. With a historic and visionary message, Dr. Maathai challenges audiences to rethink the concepts of peace and security. Recognizing the strong implications of sustainable management of the environment, she presents an argument for democracy rooted in respect for human rights, equity and justice.

The first woman in East and Central Africa to earn a Ph.D., she obtained a degree in biological sciences from Mount St. Scholastica College in Atchison, Kansas in 1964. She subsequently earned a master's degree from the University of Pittsburgh in 1966. She pursued doctoral studies in Germany and the University of Nairobi, obtaining a Ph.D. in 1971 from the University of Nairobi, where she also taught veterinary anatomy and became chair of the department. She was the first woman in the region to attain those positions.

The 7 p.m. event in Irvine Auditorium is free and open to the public; but pre-registration is required at www.upenn.edu/pennur/maathai.htm. Online registration, however, does not guarantee admittance. On the day of the event, seats are available on a first-come-first-served basis.

The lecture is also co-sponsored by The Growing Greener Cities Symposium, a national symposium that promotes sustainable urban environments and the role of community-based participation.

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Translational Medicine Collaboration: A New NIH-Funded Consortium—Penn Medicine & CHOP

The National Institutes of Health (NIH) has awarded the School of Medicine, along with CHOP, \$68 million over the next five years. Institutional commitments of \$30 million bring the Philadelphia consortium's total to nearly \$100 million.

In addition to the Philadelphia collaboration, 11 other academic health centers throughout the nation are receiving these awards. An additional 52 institutions are receiving planning grants to help them prepare applications to join the consortium. When fully implemented in 2012, about 60 institutions will be linked together to energize the discipline of clinical and translational science.

NIH Director Dr. Elias A. Zerhouni recently announced the launch of this national consortium that will transform how translational biomedical research is conducted. This new consortium is funded through NIH Clinical and Translational Science Awards (CTSAs). "The development of this consortium represents the first systematic change in our approach to clinical research in 50 years," said Dr. Zerhouni. "Working together, these sites will serve as discovery engines that will improve medical care by applying new scientific advances to real-world practice. We expect to see new approaches reach underserved populations, local community organizations, and health care providers to ensure that medical advances are reaching the people who need them."

"This award to the School of Medicine and its collaborators will help us use our biomedical research and medical education programs to benefit our patients even more greatly," said Dr. Arthur Rubenstein, EVP of the University of Pennsylvania for the Health System and Dean of the School of Medicine. "It will enhance the development of interdisciplinary structures designed to foster and facilitate research and education in the emerging discipline of translational medicine."

"The Philadelphia collaboration will act as a vital catalyst for us to undertake a programmatic transformation heralded two years ago by the foundation of the Institute for Translational Medicine and Therapeutics (ITMAT)," said Dr. Garret FitzGerald, director of ITMAT and principal investigator of the CTSAs. "Crucially, the award application process has engaged the School of Medicine with The Children's Hospital of Philadelphia, the Wistar Institute and the University of the Sciences of Philadelphia, along with eight other schools at Penn to form a truly interdisciplinary alliance to facilitate clinical and translational research. Our major educational investment will support the emergence of a new breed of investigators who will realize the fruits of basic research and deliver them to the community in the years to come." In addition to educational goals, the Philadelphia translational medicine alliance will develop better designs for clinical trials; design new and improved clinical research informatics tools; expand outreach to minority and medically underserved communities; and forge new partnerships with private and public health care organizations.

"Children's Hospital is delighted to be among the first of pediatric hospitals benefiting from CTSAs and we look forward to participating in this interdisciplinary alliance with Penn and the other partners to advance the infrastructure and efficiency of research," said Dr. Peter Adamson, director of the Office of Clinical and Translational Research at CHOP. "Penn and Children's Hospital have a long history of collaboration between investigators, but by combining efforts under the CTSAs, the depth and breadth of infra-

structure support will advance the pace and foster new areas of critical research."

One example of how the grant will streamline research is by development of a sophisticated approach to improving the effective use of medications for pediatric patients. Computerized programs can combine data from laboratory studies, results and findings from related drugs, and using highly sophisticated mathematical modeling and simulation techniques, help researchers predict the most effective dosages and delivery methods for particular drugs. "We can take a promising new molecule and expedite some of the more laborious, time-consuming traditional methods to provide a systematic approach to estimating drug dosages before we use those doses in patients enrolling on a clinical trial," said Dr. Adamson.

The CTSAs grant will enable CHOP to reach a new level of informatics technology with the creation of an "E-Port," a cross-institutional website that will guide researchers through the regulatory and approval process and create a central location for all documentation, thus

making the business of conducting research streamlined and more efficient.

ITMAT at Penn anticipated many aspects of this new initiative, among them, inclusion of the NIH-funded Penn and CHOP General Clinical Research Centers, dedicated "dry" and "wet" bench space for translational research, and a robust educational program, based on an M.S. degree in Translational Research, within the institute.

ITMAT, designated as the "academic home" for clinical and translational research, has been broadened to serve a trans-institutional role. Its structure has been transformed to foster interdisciplinary science from discovery of new molecules through to the study of drug action in large populations. This change has been accomplished by developing interdisciplinary centers, related cores, innovative interdisciplinary programs of research, and strategies to engage and inform communities and their physicians. A particular emphasis has been placed on interdisciplinary training and on broadening the reach of the educational initiatives to span from undergraduate students to mature clinicians and scientists.

Death

Ms. Smith, Nursing



E. René Smith

E. René Smith, manager of the Administrative Services Group at the School of Nursing, died from cancer on September 22 at the age of 45. She spent 16 years at the School of Nursing where "she was valued for her dedication and talent as well as for her engaging personality and sense of humor," said Trudi Sippola, director of Human Resources &

Organization Development in the School.

Beginning in 1990, Ms. Smith held a series of progressively responsible positions at Penn Nursing. She was administrative assistant to the Psychiatric-Mental Health Nursing Division and to three successive chairs before becoming an office administrative assistant and then staff assistant to the director of Academic Nursing Practice in the Penn Nursing Network (PNN), the School's academic practice. She was a key contributor to the development of administrative operations for PNN by coordinating a broad range of financial and administrative duties including the hiring and credentialing of professional practice staff. She later served the School as a human resources coordinator before taking her last managerial position in 2001.

"Ms. Smith brought to her work a seriousness that was paralleled by a signature dry sense of humor which contributed to her ability to bridge work groups and facilitate collaboration. She was highly regarded for her organizational skills and committed to developing and improving work systems," recalls Dr. Lois Evans, van Ameringen Professor in Nursing Excellence. She helped form the School's *Data Divas* group, which facilitates the coordination of services and record maintenance through IT systems and databases. Dedicated to developing her staff toward 'reach' goals and loyal to and passionate about Penn, Ms. Smith had begun prerequisite coursework prior to applying

for admission to the School of Nursing just before her illness struck. Ms. Sippola added, "She was a life-long learner who inspired others with her ability to focus on mastering new knowledge with an eye for results." Prior to coming to Penn Nursing, Ms. Smith completed studies at the Franklin Business Institute and worked at RCA as a word processing systems analyst. She then finished two years at St. Joseph's University, majoring in management information systems. She worked as a youth employment counselor for the Philadelphia Crime Prevention Association where she recruited and supervised high school students for summer jobs, and also for Penn Mutual Life as a human resources assistant. She entered Penn as a participant in the STEP Program offered through Wharton.

Ms. Smith is survived by her three children, six grandchildren, mother, father, stepfather and two sisters. The School has established a named staff assistance fund in her memory.

Memorial: Dr. DeVries

The Penn Museum will hold a memorial service for Dr. Keith DeVries, associate curator emeritus of the Mediterranean section of the Penn Museum, and associate professor emeritus of classical studies, on *Thursday, October 19*, at 5 p.m. in the Rainey Auditorium. Dr. DeVries died July 16 (*Almanac* September 5, 2006). For information: call (215) 898-2680 or e-mail events@museum.upenn.edu.

Memorial: Dr. Palmer

The department of classical studies will hold a memorial service for Dr. Robert Palmer, on *Friday, October 20*, at 5 p.m. in the Rosenwald Gallery, Van Pelt-Dietrich Library. Dr. Palmer, professor emeritus of Classical Studies, died March 11 (*Almanac* March 28, 2006).

To Report A Death

Almanac appreciates being informed of the deaths of current and former faculty and staff members, students and other members of the University community.

However, notices of alumni deaths should be directed to the Alumni Records Office at Room 545, Franklin Building, (215) 898-8136 or send via e-mail record@ben.dev.upenn.edu.

Honors & Other Things

Dr. Levine: Eminent Scientist



Marc Levine

Dr. Marc Levine, professor of radiology in the School of Medicine, has received the 2006 Eminent Scientist of the Year Award from the International Research Promotion Council. The award honors candidates whose research has had a significant impact on global medical care, especially in developing nations.

Dr. Levine, who is both a clinician and a researcher, received the award for his work in the field of gastrointestinal radiology, a field in which he has authored nearly 300 pieces of literature.

Dr. Naylor: 5-Year \$2.9M NIH Award

Dr. Mary D. Naylor, Marian S. Ware Professor in Gerontology, has received a five-year, \$2.9 million NIH award, co-funded by the National Institute on Aging (NIA) and the National Institute of Nursing Research (NINR), for her work, *Health Related Quality of Life: Elders in Long-Term Care*. This study is to



Mary Naylor

investigate and examine the health-related quality of life regarding the ever-increasing elderly population in the U.S. that receives long-term care. Many different trends and multiple domains are to be explored to find whether causal relationships exist and to provide an empirical foundation for testing in the future.

Dr. Clarke: Research Grant

Dr. Sean Clarke, Class of 1965 25th Reunion Term Assistant Professor of Nursing, has received a two-year grant from the Robert Wood Johnson Foundation to fund his research project, *Validating National Quality Forum Nursing—Sensitive Performance Measures*. The grant will help “lay the foundation for blending new types of data on hospital quality in studies to help understand how staffing levels and the ways nursing services are organized influence the care patients receive and ultimately, patients’ outcomes.” Dr. Clarke is associate director of the Center for Health Outcomes and Policy Research and a senior fellow of the Leonard Davis Institute of Health Economics at Penn.

Dr. Kritchevsky: Named Award

A new award created by the American Society for Nutrition honors Dr. David Kritchevsky, professor emeritus of the animal biology department in the School of Veterinary Medicine and a Casper Wistar Scholar at the Wistar Institute. The Kritchevsky Outstanding Nutrition Career Award is named after the Penn scholar, whose research has focused on the role of fat metabolism in cancer and heart disease. He is also an internationally-recognized expert on the biology of cholesterol.

Dr. Igo: President’s Book Award



Sarah Igo

Dr. Sarah Igo, assistant professor of history, received the President’s Book Award from the Social Science History Association for her book, *The Averaged American: Surveys, Citizens, and the Making of a Mass Public*. The book argues that modern survey techniques and findings have permeated our society

and have incorporated themselves into our perceptions of ourselves as Americans. The President’s Book Award “rewards an especially meritorious first work by a beginning scholar and is judged on the criteria of scholarly significance, interdisciplinary reach and past structures and events and change over time.”

Dr. Licht: Book Prize

A book co-authored by Dr. Walter Licht, professor and chair of the history department, and Thomas Dublin, professor of history at SUNY Binghamton, has been awarded the Philip S. Klein Book Prize by the Pennsylvania Historical Association. The book, *The Face of Decline: The Pennsylvania Anthracite Region in the Twentieth Century*, examines the fall of Pennsylvania’s coal mining industry over the past century.

Mr. Addison: Lauder Thesis Prize

Matthew Addison, W ’06, was named by the Lauder Institute at Wharton and SAS as the winner of the Reginald H. Jones Thesis Prize. The award is one of the Institute’s highest honors for students who demonstrate comprehensive business knowledge within the context of an interdependent global economy. Mr. Addison’s winning thesis, *Consortios and Brazil’s Consumer Credit Innovation*, examines Brazil’s *Consortios*, a group financing arrangement that allows clients to pool their funds to purchase durable goods, such as cars, and to minimize financing costs and inflation risk.

Last Wednesday, Dr. Judith Rodin, CW ’66, president emerita, returned to campus for the dedication of the Rodin College House. Formerly known as Hamilton College House, the renovated high-rise was given its new name by Penn’s Trustees last fall (*Almanac* November 8, 2005) in recognition of the strides Dr. Rodin made during the decade she was president, 1994–2004. The College House system was implemented during Dr. Rodin’s tenure. She was given a glass ‘key’ to the House and was encouraged to visit anytime; it read, “our house is your house.” (*More photos online.*)

Penn Connects: Campus Planning Awards

Penn Connects, the campus development and expansion plan, has received two campus planning awards. The awards are from the Boston Society of Architects and the Philadelphia Chapter of Lambda Alpha International, an honorary land economics society. Both honored *Penn Connects* with awards for exceptional campus planning. The plan is designed to expand Penn’s campus to the east and further integrate Penn into its West Philadelphia community.

Biotech Research Honors

A study by the Milken Institute of California ranked Penn near the top in biotech research capabilities. The study evaluated 683 top universities worldwide, and ranked their biotech research capabilities according to publication of research in academic journals, ability to patent biotech intellectual property and success in converting inventions into companies and products in the marketplace. Penn ranked #5 in biotech research papers, #12 in early-stage commercialization of technology and #15 in patenting biotech intellectual property.

Dr. Weaver: Lung Association



Terri Weaver

Dr. Terri Weaver, associate professor of nursing, has been elected chair of the National American Lung Association Board of Directors. The American Lung Association is the oldest voluntary health organization in the United States and works to fight lung disease in all its forms, with special emphasis on asthma, tobacco control and environmental health. Dr. Weaver is a member of the Penn Center for Sleep and Respiratory Neurobiology, and has done extensive work with sleep-related and respiratory disorders.

Dr. Rodin: Rodin College House



Photo by Marguerite F. Miller

2005-2006 Year-End Report of the Quality of Student Life Committee

The Quality of Student Life (QSL) Committee met five times during the 2005-2006 academic year (one meeting had to be cancelled because the chair was called for jury duty).

In November, the QSL agenda for the rest of the year was discussed by brainstorming a list of possible topics. The topics were then sent out by email, and committee members voted on the top five they felt were most important. The rest of the year's agendas were decided upon on the basis of these responses.

In February, we addressed issues surrounding Spring Fling and Hey Day. Our special invited guests included Lee Kramer (Associate Director, Office of Student Life) and Makeda Kefale (Tri-Chair, Spring Fling). This discussion resulted in a letter to Dr. Neville Strumpf, strongly recommending the creation of a "blue-ribbon" committee that would continuously evaluate Fling and Hey Day, and would assess whether the recommendations of this committee were followed from year to year. *A copy of this letter is at right.*

In March, our topic was student housing. Our special invited guests included Doug Berger (Director, Housing and Conference Services) and Michelle Ray (Director, Graduate Programs of Sansom Place). Our recommendations:

- College Houses need to be included in the upcoming capital campaign, as they integrate with the Penn Compact in terms of bed numbers and associated academic initiatives involving students in academic excellence beyond the classroom.
- Penn should try to house more students on-campus, particularly in College Houses (not in luxury apartments close to campus that Penn finances). Currently, we house the lowest percentage of students on campus among all the Ivies (for both undergraduate and graduate/professional students), and this is neither desirable nor competitive. The discussion must move past the prohibitive cost of more beds.

In April, our topic was Student Health Services (SHS). Our special invited guest was Evelyn Wiener (Director, Student Health Services). Our recommendations:

- A comprehensive review of Student Health Services (SHS) must be undertaken.
- After the SHS review, a new facility must be designed/built in an accessible location to house current SHS services and allow for its growth.
- Student transport to SHS must be addressed.

In May, our topic was undergraduate student advising. Our special invited guests included Anita Henderson (Director, Academic Affairs and Advising—Wharton Undergraduate Division); Joseph Sun (Director, Academic Affairs, SEAS); and Janet Tighe (Director, Academic Advising & Dean of Freshmen, CAS). Our recommendations:

- Advisors in all schools must encourage undergraduates to plan their academic careers strategically.
- Students must be encouraged to reach out to their advisors regularly to check on academic progress and plans.
- Advisors from all schools should meet frequently to discuss processes that work, especially in regard to dual-degree students.

Dear Dr. Strumpf,

As chair of the Quality of Student Life Committee, I am writing you to address Spring Fling, and to some extent, Hey Day. Following our meeting on February 15, 2006 devoted solely to a discussion of the issues surrounding Spring Fling, the Committee unanimously recommends the creation of a special blue-ribbon task force to gather information about current and past Spring Fling events, as well as Hey Day; to evaluate the effectiveness of any changes in the most recent Spring Fling/Hey Day events; and to make recommendations about how these events might be modified in order to decrease the potential negative effects on both students, the University, and the community at large.

We strongly feel the Quality of Student Life Committee is not the venue to address these issues. Our charge is extremely broad, encompassing many key, diverse issues of both undergraduate and graduate/professional student life. The magnitude and importance of Spring Fling would necessitate that we spend all our meeting time just on this issue, to the detriment of other vital issues of student life; and even if we did spend all our time on Spring Fling, it would hardly be possible to address it adequately. Another reason for creating a special task force with Spring Fling as its sole focus is that this event effects the entire Penn community (and beyond), not just students. Further, a mechanism should be in place so that Spring Fling may be evaluated yearly, starting immediately after the event. Finally, the complexity of Spring Fling demands a much broader representation of constituents be involved than is currently the case on the Quality of Student Life Committee.

While we are aware of the difficulties in proliferating the number of University committees, it is for the above reasons we feel that the creation of a task force solely charged with Spring Fling—with some attention to Hey Day as well—is justified and indeed, necessary.

Lawrence Sipe, Ph.D.

Quality of Student Life Committee Members 2005-2006

Chair: Larry Sipe (GSE); **Faculty:** Ann Brownlee (SAS/History of Art), Michael Cancro (Pathology/Med.), Deborah Linebarger (Annenberg), Arnold Rosoff (Wharton/Legal Studies), Julie Schneider (Design), Larry Sipe (GSE); **Graduate Students:** Sang Lee, Ning Rui, Julie Zimmerman; **Undergraduate Students:** Hayley Gross (COL '06), Max Schapiro (COL/WH '08), Diana Vining (COL '06); **PPSA:** Stephanie Ives (VPUL), Rodney Robinson (VPUL); **Ex Officio:** Terry Conn (VPUL), Rachel Fersh (Chair, UA), William Gipson (Chaplain), Lela Jacobsohn (Chair, GAPSA), Philip Nichols (Dir., College Houses & Academic Services), Ilene Rosenstein (Dir., Counseling & Psychological Services).

2005-2006 Year-End Report of the Committee on Facilities

At the request of the Steering Committee of the Council, the Committee on Facilities submits this Final Report.

The Committee met three times in Fall 2005: on November 9, November 16, and December 7, 2005. The committee discussed two specific charges given by the Steering Committee.

Those charges were:

1. Evaluate the existing general charge of the committee for appropriateness and feasibility of the committee, as well as the constituencies represented in its membership, as defined in the Bylaws of the University Council.

2. Investigate the function of the committee, its utility, competing or complementary overlaps with other bodies in the University, and obstacles to fulfilling the general charge, and make recommendations regarding the future of the committee.

The Committee's General Charge

The Bylaws of the University Council state:

The Committee on Facilities shall be responsible for keeping under review the planning and operation by the University of its physical plant and all services associated therewith, including transportation and parking. The Committee shall consist of eight faculty members, three A-I staff members, two representatives of the Weekly-Paid Professional Staff Assembly, two graduate/professional students, and two undergraduate students. The vice president for facilities services, the chair of the committee for an Accessible University, and the registrar shall be non-voting ex officio members of the Committee.

The Committee recommends that the Committee be retained as constituted.

Appropriateness and Feasibility of the General Charge

The University Council Committee on Facilities Committee examined the general charge of the Committee for appropriateness and feasibility and it determined that it was satisfactory for the purposes of carrying out its function.

The Committee believes that it is important for members of the faculty, the staff, and the students to have a forum to exchange ideas and viewpoints regarding 'facilities' issues and that it is the only one on a list of complementary committees that represents a cross-section of the spectrum of the University, and whose members represent different communities that experience facilities differently.

The Committee believes it serves a vital advisory, oversight, and advocacy role and recommends that Council retain it.

The Function of the Committee

The general consensus is that, while there may be the appearance of duplication by the complementary committees, groups, and councils that deal, either in part or in whole, with the issues of real estate, development and facilities, the reality is that the University Council Committee on Facilities is (to repeat) the only one on the list that represents a cross-section of the spectrum of the University.

We compiled and reviewed a list of these complementary committees, etc., (some of whom might be examining the same topic as our committee). If we continue to review their work, or at least be informed about it, (and we believe that we should), we recommend that copies of their deliberations, either in the form of the minutes of their meetings and/or their interim and final reports be made accessible to our committee. Reciprocally, we should make our minutes and reports available to them. This recommendation is a simple response to the fact that the 'overlapping' committees and bodies are studying many issues that are of mutual interest, and that overlaps should not necessarily result in duplication and redundancy.

To increase the effectiveness of the Committee, we recommend that membership, leadership, and staffing should cover more than one term. This would allow for continuity between terms as well as enhance the opportunity to address longer term issues, leading to better follow-up on prior year reports and to reduce orientation time.

The Committee met three times in Spring 2006: on February 1, March 15, and April 19, 2006.

The Committee agreed to focus on a proposal to structure the topics to be examined by this committee in the future, that is, to replace an ad-hoc or advocacy set of agenda items.

1. Short-term topics that arise within the immediate year:

- Respond to any charges set by University Council, e.g. CDPC.
- Review action on proposals of previous year.
- Examine (after vote) topics proposed by Facilities Committee members of current year.
- Ad-hoc events, e.g., temporary site-works.
- Create a University website that shows the minutes of all committees related to 'facilities' and activities of the Department of Facilities.

2. Intermediate-term topics that are of a few years duration:

- E.g., CDPC.
- E.g., South Street Bridge closing.

3. Standing or long-term topics:

- Communication or feedback to the committee.
- Pedestrian safety, accessibility and/or transportation coordination.
- Sustainability (energy efficiency, ageing infrastructure, life cycle costing), in general, and recycling, in particular.
- Open spaces.
- Space planning problems associated with responsibility center management (pooled research and classroom space).

There was unanimous agreement that these 'standing' topics should be examined every year by the Committee.

Facilities Committee Members 2005-2006

Chair: Peter McCleary (Architecture); **Faculty:** Eugenie Birch (City & Regional Planning), Peter McCleary (Architecture), John McCoubrey (SAS/History of Art), Susan Wachter (Real Estate); **Undergraduate Students:** Dipal Patel (EAS '08), Alexis Ruby Howe (COL '07); **WPSA:** Loretta Hauber (Learning Resources), Andrew Holman (Development/Alumni Relations); **PPSA:** Joanne Murray (Nursing), Susan Russoniello (Career Services); David Scheller (Registrar); **Ex Officio:** Omar Blaik (SVP, Facilities & Real Estate Services), Alice Nagle (Student Disability Services), Ronald Sanders (Registrar).

Employee Resource Fair: October 23

An Employee Resource Fair will take place in Wynn Commons, Perelman Quad, on *Monday, October 23*, from noon-2 p.m. (rain location: Hall of Flags, Houston Hall). The Weekly-Paid Penn Professional Staff Assembly (WPSA) & Penn Professional Staff Assembly (PPSA) are joining together to present the Employee Resource Fair in order to increase awareness and provide information on the variety of services and programs available to *all* Penn employees. Dozens of offices and resource centers will be present to provide information and answer questions.

Participants include:

- Academic Support Programs
- African American Resource Center
- *Almanac*
- Audit, Compliance and Privacy
- College of General Studies
- Conference Services
- Department of Recreation
- Division of Business Services
- Division of Public Safety
- Environmental Health and Radiation Safety
- GMAC Mortgage
- Hilton Inn at Penn
- Human Resources (Benefits, Quality of Work Life, & Recruitment and Learning and Education)
- Morris Arboretum
- Office of Affirmative Action and Equal Opportunity Programs
- Office of Community Housing
- Penn Athletics
- Penn Children's Center
- Penn Computer Connection
- Penn Dining Services
- Penn Library—Public Services
- Penn Museum
- Penn Women's Center
- Perelman Quadrangle Catering/Houston Market
- PMS Program
- PNC Bank
- PPSA
- Publication Services
- School of Social Policy and Practice
- Sprint Communications
- University of Pennsylvania Federal Credit Union
- Wachovia Bank
- Wharton Programs for Working Professionals
- WPSA
- WXPEN

Penn Dining will provide refreshments while supplies last.

There will be *Free* Employee Raffles with prizes! Please bring a PennCard for the Raffle.

The drawings will take place at 12:30 p.m., 12:45 p.m., 1 p.m., 1:30 p.m., and 1:45 p.m. Grand Prize Raffle item: iPod (donated by Purchasing Services).

Please email Candice Milbourne Cozart at candicem@pobox.upenn.edu, or Judy Jackson, jajackso@mail.med.upenn.edu, for more information.



SAS Dean Rebecca Bushnell will give a talk, *The Tragedy of Waiting for Godot*, (see Update). *Waiting for Godot* (above) takes the stage at the Zellerbach Theatre, Annenberg Center, for six shows—October 11-15. See www.pennpresents.org.

Photo courtesy of Penn Presents

One Step Ahead

Security & Privacy
Made Simple

Another tip in a series provided by the
Offices of Information Systems & Computing
and Audit, Compliance & Privacy.

The Best Way to Protect Data is Not to Have It

While much data at Penn is absolutely necessary to our everyday operations and mission, most people retain sensitive data longer than they need to. This is true for paper documents as well as computer files, e-mails, and so on. And keeping unnecessary data creates unnecessary risks both to the individuals whose data is kept and to Penn. The best way to protect data is to simply not have it.

Paper Files. Review your paper files containing confidential data and shred them when allowed (see below). To arrange for shredding, contact the University Records Center at (215) 898-9432. You can have any number of shredding bins placed and picked up based on your office's needs.

Electronic Files. To securely destroy electronic files that are appropriate for destruction, contact your LSP for options. For example, individual files can be securely destroyed using the PGP Shred function. See www.upenn.edu/computing/provider/recycle.html for more information.

Records Cleanup Day. Spread good practices by hosting your own Records Cleanup Day. For information and tools to help, see www.upenn.edu/privacy.

(Note that we *must not* shred or delete information that is an original and still within the University's records retention requirements. Nor should we destroy any information if there is an actual or likely claim, lawsuit, government investigation, subpoena, summons or other ongoing matter involving such records. *When in doubt, retain the information and keep it secure.*)

For additional tips, see the One Step Ahead link on the Information Security website: www.upenn.edu/computing/security/.



Penn's Way 2007

Week Two Raffle: October 16-20

- \$50 gift card to World Cafe Live
- Così Lunch for two: Beverage and Salad/Sandwich certificates
- \$25 Copabana gift certificate
- (2) \$10 Houston Market gift certificates
- 5 pack of Power Yoga Works passes
- \$50 Pallet Restaurant gift certificate from Sheraton University City
- \$100 gift certificate to Penn Bookstore
- iPod from Computer Connection
- 3 hours of court time at the Levy Tennis Pavilion from Athletics
- Sports Pack 2—Men's Basketball, a pair of tickets to: *Penn vs. Monmouth*, 11/28/06 and Women's Basketball, a pair of tickets to: *Penn vs. Drexel*, 12/21/06 from Athletics
- Sports Pack 3—Men's Basketball, a pair of tickets to: *Penn vs. Fordham* 12/9/06 and Women's Basketball, a pair of tickets to: *Penn vs. Villanova*, 12/3/06 from Athletics

In order to be considered for the weekly raffles, pledges must be made electronically before 5 p.m. or paper pledges by noon on *Friday, October 13*.

The drawing will be on October 16 and continues every Monday through November 13.

Winners will be randomly drawn and posted on the Penn's Way website and in *Almanac*.

Week One Winners will be published in next week's issue.

Winners should contact Tracey Napolitano at tnapolitano@publicsafety.upenn.edu or (215) 573-7857 to arrange for prize pick-up.

PPSA Board Change

The PPSA Board is sad to report that Kate Ward-Gaus, elected as Chair for the 2006-2007 year, has left Penn for another university. The PPSA Executive Committee, as per its By-Laws, met and made the following appointments:

Adam B. Sherr, Chair for 2006-2007 and Past Chair for 2007-2008

Rodney Robinson, Past Chair 2006-2007

The resulting 2006-2007 PPSA Board, including the newly elected members:

Past Chair: Rodney Robinson, Student Life, VPUL

Chair: Adam B. Sherr, Academic Affairs, School of Nursing

Chair-elect: Suzanne Bellan, PennCard Center, Business Services

Vice Chair: Ty Furman, Student Performing Arts, VPUL

Vice Chair-elect: John McGarry, Real Estate Brokerage, Facilities and Real Estate Services

Members-at-Large
(term expires May 2007)

Mayumi Hirtzel, Penn Video Network, ISC

Monica Jones, Affirmative Action (filling vacancy left by Suzanne Bellan)

Patricia Thatcher, Weingarten Learning Resources Center, VPUL

Members-at-Large
(term expires May 2008)

Karen Chance, Global Alumni Network, Alumni Relations

Ken Greich, Hamilton College House, CHAS

Judy Jackson, BioMed Grad Studies, SOM

—Adam B. Sherr, PPSA Chair

Update

October AT PENN

CONFERENCES

12 *The Nature and Role of Water as a Biological Solvent*; 1-6 p.m.; Carolyn Hoff Lynch Lecture Hall, Cret Wing of Chemistry Laboratories (Chemistry; Biochemistry & Biophysics).

16 *Cruel & Unusual Healthcare: Medicine Inside America's Prison System*; 6 p.m.; Reunion Hall, John Morgan Bldg. (LDI).

20 *Center for AIDS Research Annual Retreat*; 8 a.m.-5 p.m.; auditorium/lobby, BRB II/III; register by *October 18*, www.upenn.edu/aids/events/retreatreg.htm; submissions for call for abstracts by *October 13*, www.upenn.edu/aids/events/retreatabstract.htm (CFAR).

FILMS

11 *Amelie*; 9 p.m.; Heyer Sky Lounge, Harrison College House (Cinema Studies).

12 *Do The Right Thing* or *The End of Violence*; 5 p.m.; rm. 201, Fisher-Bennett Hall (Cinema Studies).

The Death of Kevin Carter: Casualty of the Bang Bang Club; 6 p.m.; rm. 401, Fisher-Bennett Hall (Cinema Studies).

South Asia Center Film Series

Screenings: 6 p.m.; rm. 111, Annenberg School.

17 *Bend It Like Beckham*.

Deadlines: The deadline for the weekly Update is every Monday, for the following Tuesday's issue. The deadline for the November AT PENN calendar is *Tuesday, October 17*. For information see www.upenn.edu/almanac/calendar/caldead-real.html. Submissions for classified ads are due every Thursday for the following Tuesday's issue. For information call (215) 898-5274 or visit www.upenn.edu/almanac/faqs.html#ad.

24 *Mother Comes Home for Christmas* followed by *Nalini by Day*, *Nancy by Night*.

31 *Desperately Seeking Helen* followed by *Miss India Georgia*.

FITNESS/LEARNING

18 *College Workshop for Faculty Advisors*; how to help students find positive ways to deal with pressures; 3-4:30 p.m.; Benjamin Franklin Room, Houston Hall; R.S.V.P.: mahar@sas.upenn.edu (College Office).

READINGS/SIGNINGS

12 *Judy Norsigian—Our Bodies, Our Selves*; 1 p.m.; auditorium, School of Nursing (Nursing).

Bill Novelli—50+: Igniting a Revolution to Reinvent America; 4 p.m.; Penn Bookstore (Bookstore).

14 *Hill Harper—Letters to a Young Brother*; 7 p.m.; ICA (AARC).

TALKS

11 *New Research Directions in Delirium*; Sharon Inouye, Harvard University; 10:30 a.m.; Flyers/Sixers Surgery Theatre, Ground Floor, White Bldg., HUP; register: (215) 898-3163 (IOA).

The Embattled Corporation; Hon. Richard Posner, U.S. Seventh Circuit Court of Appeals; 4:30 p.m.; rm. S240A, Law School (Institute for Law and Economics).

14 *The Tragedy of Waiting for Godot*; Rebecca Bushnell, Dean of SAS; 1 p.m.; Studio Theatre, Annenberg Center (SAS).

The University of Pennsylvania Police Department Community Crime Report

About the Crime Report: Below are all Crimes Against Persons and Crimes Against Society from the campus report for **September 25-October 1, 2006**. Also reported were 16 Crimes Against Property (including 11 thefts, 3 burglaries, 1 fraud, and 1 vandalism). Full reports are available at: www.upenn.edu/almanac/volumes/v53/n07/creport.html. Prior weeks' reports are also online. —Ed.

This summary is prepared by the Division of Public Safety and includes all criminal incidents reported and made known to the University Police Department between the dates of **September 25-October 1, 2006**. The University Police actively patrol from Market Street to Baltimore Avenue and from the Schuylkill River to 43rd Street in conjunction with the Philadelphia Police. In this effort to provide you with a thorough and accurate report on public safety concerns, we hope that your increased awareness will lessen the opportunity for crime. For any concerns or suggestions regarding this report, please call the Division of Public Safety at (215) 898-4482.

09/25/06	5:55 PM	3400 Market St	Robbery/2 Arrests
09/26/06	7:20 AM	4000 Market St	Complainant robbed by 1 male
09/26/06	8:46 AM	240 40th St	Complainant assaulted by patient
09/26/06	9:22 AM	3400 Sansom St	Female wanted on warrant/Arrest
09/26/06	3:08 PM	4001 Walnut St	Unauthorized male in building/Arrest
09/26/06	11:13 PM	3948 Market St	Complainant harassed by phone calls
09/26/06	11:20 PM	4000 Ludlow St	Complainant robbed by 3 males/Arrest
09/28/06	5:36 AM	4200 Walnut St	Male violated parole/Arrest
09/29/06	10:20 AM	3900 Walnut St	Offender possessed open container of alcohol
09/29/06	11:29 AM	4001 Walnut St	2 males wanted on warrants/2 Arrests
09/30/06	12:20 AM	4000 Pine St	Offender cited for disorderly conduct
09/30/06	3:23 AM	3935 Walnut St	Complainant assaulted by 2 males
09/30/06	7:51 AM	3619 Locust Walk	Male wanted on bench warrants/Arrest

18th District Report

14 incidents with 8 arrests (including 10 robberies and 4 aggravated assaults) were reported between **September 25-October 1, 2006** by the 18th District covering the Schuylkill River to 49th St. & Market St. to Woodland Ave.

09/25/06	7:23 AM	301 52nd St	Robbery/Arrest
09/25/06	5:55 PM	3400 Market St	Robbery/Arrest
09/26/06	7:20 AM	4000 Market St	Robbery
09/26/06	11:16 PM	4026 Ludlow St	Robbery/Arrest
09/27/06	4:30 PM	4800 Market St	Robbery
09/28/06	12:00 AM	4300 Chester Ave	Robbery
09/28/06	10:30 AM	4700 Walnut St	Robbery/Arrest
09/29/06	2:13 AM	131 46th St	Aggravated Assault/Arrest
09/30/06	2:55 PM	4723 Walnut St	Aggravated Assault/Arrest
09/30/06	11:53 PM	1000 45th St	Robbery/Arrest
10/01/06	12:49 AM	100 Farragut St	Aggravated Assault
10/01/06	9:30 PM	4204 Chester Ave	Aggravated Assault/Arrest
10/01/06	9:41 PM	4838 Hazel Ave	Robbery
10/01/06	11:05 PM	100 47th St	Robbery

CLASSIFIEDS—UNIVERSITY

RESEARCH

Penn's Depression Research Unit is conducting research into **non-hormonal, herbal treatments for peri and post menopausal anxiety symptoms**. Symptoms of menopause may include: nervousness, tension, sleep difficulty, concentration problems, mood changes and hot flashes. Those who qualify will receive an initial evaluation and may take part in a research study with Black Cohosh for up to 3 months. For more information call the DRU at (215) 662-3462.

60 years of age or more? Sleeping less than normal lately? Have lots of energy? Feeling really good or really irritable? Distractable? Thoughts racing by? Engaging in lots of activities, even risky ones? You may be interested in learning about participation in a clinical research program that is currently being conducted at the Bipolar Disorders Program of the University of Pennsylvania Medical Center. Study participants receive free consultation, investigational medication and all study-related tests at no cost. Compensation available for time & travel. To learn more about this study, please call Stacy at (215) 746-6414.

Postmenopausal Women Needed for Endocrine Study. The University of Pennsylvania Health System/Division of Endocrinology seeks non-diabetic women 50 to 79 years old. Eligible volunteers will receive free medical exams and blood test results. Participants will be compensated. Please contact Dr. Patel at (215) 614-0579 for more information.

Calling All Bones. Recruiting males and females ages 21-78 for a research study. You will not be required to take any medications. We will evaluate the health and strength of your bones. You will be compensated for your time. Call (215) 590-0499.

Investigation of a Food Supplement to Increase Energy. Dr. Patrick LaRocca, at the University of Pennsylvania School of Medicine is investigating a food supplement that may increase energy in healthy individuals 45-65 years of age. The study is 9 weeks in duration, requires 3 office visits, weekly phone calls, and answering questions on very short questionnaires. All subjects will receive both active product and placebo at some time or times during the study. There are no charges to the subjects. Subjects who complete the study can elect to receive a two-month supply of the active product free of charge. Subjects must be free of major illnesses and diseases that are associated with fatigue such as cancer, chronic fatigue syndrome, major depression and fibromyalgia. Call (215) 662-8988 for information.



Almanac

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The University of Pennsylvania's journal of record, opinion and news is published Tuesdays during the academic year, and as needed during summer and holiday breaks. Its electronic editions on the Internet (accessible through the PennWeb) include HTML and Acrobat versions of the print edition, and interim information may be posted in electronic-only form. Guidelines for readers and contributors are available on request and online.

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4200 Pine: New Homeownership Opportunities in University City

4200 Pine Street is being developed by Campus Apartments in association with Penn to convert the property into luxury residential condominiums. The property—in the heart of the Spruce Hill section of University City—was originally a residence and is now being returned to residential use. The century-old French Renaissance mansion designed by Philadelphia architect Horace Trumbauer (1868-1938) was built in 1904 for the Charles Eisenlohr family, owners of the Conco Cigar Company. That year, *Architectural Record* wrote, “his work exhibits the eclectic facility which is one of the characteristics of the modern American architect.” Trumbauer also built a home for Charles’s brother, Otto, at 3812 Walnut, which has served as the President’s House since the Hackney administration, after the Trustees passed a resolution to designate it as such. Irvine Auditorium, the Free Library of Philadelphia, the Philadelphia Museum of Art, the Ritz-Carlton Hotel and the Widener Library at Harvard University were among the 600 projects designed by Trumbauer.

In addition to the magnificent mansion, with its four fireplaces, there are two adjoining buildings on the one-acre plot that were previously the headquarters of the American College of Physicians. Penn bought the complex in 1989 and had used it until last year to house various administrative offices that have since been moved to the core of campus. Penn recently sold the property to Campus Apartments, the developers, who intend to create 28 modern light-filled condominiums overlooking a large landscaped courtyard and gated grounds, with parking and basement storage. There are one-, two- and three-bedroom floor plans in addition to the five-bedroom mansion, with a courtyard view and a private terrace. Nine of the condos are already pre-sold.



The entrance to the stately Trumbauer mansion.

Construction has begun, and the opening is now slated for January of 2007.

At a recent open house event, Paul Sehnert, director of Real Estate Development at Penn described this as “a culmination of a dream.”

Executive Vice President Craig Carnaroli said, “this will create a more sustainable neighborhood.”

This redevelopment is a ‘mission-driven’ goal for Penn to provide more housing options in the neighborhood for faculty and staff, as well as the general public interested in living in University City. These condos will also be offered for sale to the general public. These condominiums are not only within the Penn-Alexander School catchment area but are also within the boundaries for the Penn mortgage programs. Penn faculty and staff eligible for the program

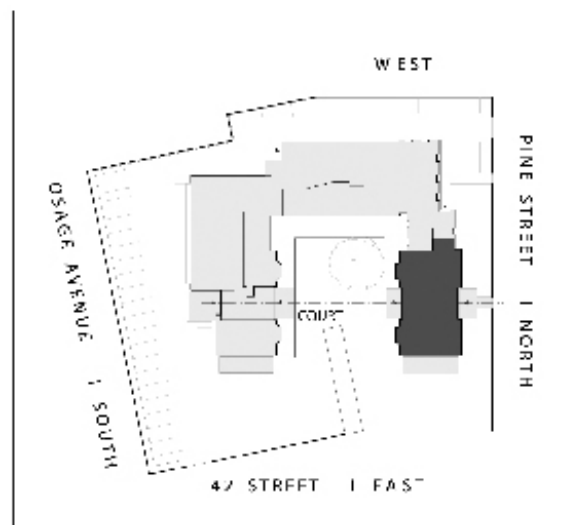


Inside the front doors, the grand staircase leads up to the five bedrooms.

could have their entire mortgage guaranteed. Another feature is the ten-year tax abatement.

Campus Apartments operates 550 off-campus housing units that Penn owns in University City. Developer David Adelman said that this project continues their “strong partnership with Penn and creates homeownership and distinctive living in University City.” Original architectural details such as columned porches and tall end chimneys combine with modern luxuries and 24-hour security.

The architect for the project is the Philadelphia-based firm Qb³.



4200 PINE

DISTINCTIVE LIVING IN UNIVERSITY CITY

At 4200 Pine Street, the mansion is getting a new lease on life, along with the adjoining buildings that are becoming condominiums.

For floor plans and more information, see www.4200pine.com/development/index.html.